



DEPARTMENT OF THE ARMY
HEADQUARTERS
MILITARY INTELLIGENCE READINESS COMMAND
8825 Beulah Street
Fort Belvoir, VA 22060-5370

REPLY TO
ATTENTION OF


AFRC-MIRC- CG

January 23, 2006

MEMORANDUM FOR: U.S. Army Quartermaster Center, ATTN: OQMG Regimental Officer, 1201 22d Street, Fort Lee, VA 23801-1601

SUBJECT: Recommendation for COL Karen Lee Jennings

1. I heartily recommend COL Karen Jennings for the Distinguished Member of the regiment Award (DMOR). I first met her in 1998 as one of my four battalion commanders when I assumed command of the 654th Area Support Group in the 70th Regional Readiness Command (RRC). I directly observed her performance for the next two years until she was departed to attend resident Army War College, one of only three Troop Program Unit (TPU) officers to be selected that year. I have followed her career since then, never surprised by her exceptional performance.
2. Her situation when I first met her spoke volumes about her superb record and her unlimited potential. As a major in the Quartermaster Corps, she was selected ahead of many qualified lieutenant colonel applicants to command the 385th Transportation Battalion (Terminal), an Army watercraft unit with over \$40M of assigned equipment. It was clearly the most complex, challenging and difficult command in the 70th RRC, and she exceeded all of my expectations. Her unit won the RRC's Safety and Family Readiness awards, and the unit made remarkable readiness improvements.
3. After graduation from War College, COL Jennings went on to serve as the Branch Chief of Current Operations at the Pentagon, coordinating all Military Support to Civil Authorities (MSCA) for the Director of Military Support (DOMS). She was commended as being one of the very best operators in this critical position during 9/11 and its aftermath, to include being the HQDA G3 DOMS representative to the Joint Task Force-Olympics. From there, she was assigned to JFCOM working in the Joint Logistics Transformation Experimentation Center. COL Jennings served as the senior logistician on the Focused Logistics Warfighting (FLOW) exercise. She was subsequently selected for brigade command of the 55th Theater Materiel Management Center, a multi-compo unit. In her civilian capacity, she's employed by the Logistics management Institute (LMI) as a Research Fellow/Project Manager where she's worked several projects for the Army G4, G6 and ASA for Financial Management and Comptroller.
4. COL Jennings not only has a remarkable history of diverse, high-visibility and high-risk logistics and key leadership assignments, but she also excelled in each one of them. She's served the logistics community as an Active Army officer, an Army Reserve officer, and as a civilian. It is specifically her breadth of experience, coupled with her record of excellence and her ongoing contributions that set her apart and make her worthy of selection as the DMOR for 2005.
5. I cannot say enough about the esteem I have for her character, vision, integrity, creative intelligence and openness to change – key qualities of transformational leaders and those we cull out for special recognition..
6. I can be reached for clarification or questions at (703) 706-1999.


GREGORY A. SCHUMACHER
Brigadier General, USA
Commanding



Will H. Horn
Colonel, U.S. Army (Retired)
12864 Arnot Lane
Bristow, Virginia 20136



23 January 2005

OQMG Regimental Officer
ATTN: CPT Blankenship
United States Army Quartermaster Center
1201 22nd Street
Fort Lee, Virginia 23801-1601

Dear Captain Blankenship,:

I have the distinct pleasure and honor to nominate Colonel Karen Lee Jennings, United States Army Quartermaster Corps as a Distinguished Member of our Corps.

Colonel Jennings military career spans over 25 years of active and reserve component duty. She has made considerable contributes to the welfare of the Corps and the Army in her civilian profession while serving in the reserve components. I have known Colonel Jennings for several years, and have had the opportunity to work with her in the private sector. As a 06 Commander she is current on Army and Quartermaster issues; and her civilian work is directly linked to those same Quartermaster issues. She is a Life Member of the Quartermaster Association and holds the Distinguished Order of Saint Martin.

Details of her accomplishments, and honors are outlined in the attached biography and supporting documents.

I recommend strongly that she be elected as a Distinguished Member of the Regiment. You may contact me at 703-330-2986 or at schofield25@aol.com if you require additional information.

Sincerely,

Will H. Horn
Colonel (Retired), QM

Colonel Karen Lee Jennings entered the Army in 1980 when she was commissioned a Second Lieutenant upon graduation from the University of Rhode Island with a Bachelor of Arts Degree in Communications. She has a Masters of Strategic Studies from the Army War College. Her military education includes the Quartermaster Basic and Advanced Courses, Transportation Advanced Course, Combined Arms Services Staff School, Command and General Staff College, Associate Logistics Executive Development Course, and the Army War College.

Her initial assignment was to Giessen, FRG from 1981 to 1984. Initially, she was assigned to the 24th Supply and Services Company, 142nd Supply and Services Battalion, where she served as a Warehouse Officer and the SSA Officer. She later moved to Frankfurt where she was the Class IX officer within the Supply and Management Division for the 3rd Support Command Staff. Subsequent to her follow-on assignment at the advanced course, COL Jennings was assigned to Fort Lewis, Washington.

She was assigned to the 1st Forward Support Battalion, 9th DISCOM, 9th Infantry Division from 1985-1987 as the Battalion S-1 and the Headquarters and Supply Company Commander. After command, she moved to the 9th DISCOM S-3 from 1987-1990 and worked as the training officer, operations officer and the DISCOM S-3. Her next assignment was to the Readiness Group, also at Fort Lewis, from 1990-1992. Col Jennings left active duty in 1992 and immediately started her duty as a Reserve Officer.

Her first assignment in the Reserves was with the 174th Corps Support Group, 70th Regional Support Command, Seattle, Washington, where she was the Maintenance Officer, Supply and Services Officer, and the Assistant, Logistics Operations Officer. In 1996, she became the Commandant of the 70th Regional Support Command and then took Command of the 385th Transportation Battalion (Terminal) in 1998. After her change of command, she attended the Army War College in Carlisle, Pennsylvania.

COL Jennings graduated from the Army War College in 2001 and then moved to the National Capital Region, and worked in the Pentagon as the Branch Chief of Current Operations, where she coordinated military support to civilian authorities. She was also an action officer for Special Events Branch where she worked the Winter Olympics project for the Director of Military Support, HQDA, G3. She resumed her Reserve status in 2002. Her move brought her to US Joint Forces Command, Norfolk, Virginia where she served in the Joint Logistics Transformation Center, Joint Experimentation (J9). Currently she is enjoying command once again as she recently assumed command of the 55th Theater Materiel Management Center, located at Fort Belvoir, Virginia.

Col Jennings' awards include the Meritorious Service Medal (1 Silver Cluster), Army Commendation Medal (1 OLC), Joint Commendation Medal (1 OLC), Armed Forces Reserve Medal, Army Reserve Component Achievement Medal (2 OLC), National Defense Service Ribbon with Bronze Star, Overseas Service Ribbon, and the Parachutist Badge.

COL Jennings works as a Research Fellow and Project Leader at Logistics Management Institute (LMI) where she works a variety of Army logistics and information technology program issues for the Logistics Technology Group.

Colonel KAREN LEE JENNINGS, Quartermaster (USAR)

**Commander (TPU), 55th Theater Materiel Management Center
99th Regional Readiness Command (Provisional)
Fort Belvoir, Virginia 22060
since April 2004**

SOURCE AND YEARS OF COMMISSIONED SERVICE

ROTC, Over 24

CURRENT OCCUPATION

Government Consulting/Research Fellow/Project Leader, Logistics Management Institute, McLean, Virginia

MILITARY SCHOOLS ATTENDED

Quartermaster Officer Basic and Advanced Courses
Combined Arms and Services Staff School
Associate Logistics Executive Development Course
United States Army Command and General Staff College
Transportation Officer Advanced Course
United States Army War College

EDUCATIONAL DEGREES

University of Rhode Island - BA Degree - Communications
United States Army War College - MSS Degree - Strategic Studies

FOREIGN LANGUAGE

None recorded

PROMOTIONS

DATES OF APPOINTMENT

<u>Rank</u>	<u>Component</u>	<u>Date</u>
2LT	RA	01 Jun 80
1LT	RA	11 Nov 81
CPT	RA	01 Mar 84
MAJ	RA	01 May 92
MAJ	USAR	08 May 92
LTC	USAR	24 Feb 99
COL	USAR	19 Nov 02

MAJOR DUTY ASSIGNMENTS

<u>FROM</u>	<u>TO</u>	<u>ASSIGNMENT</u>
<u>Active Duty</u>		
Jun 80	Dec 80	Student, Quartermaster Officer Basic Course, Fort Lee, Virginia
Dec 80	Feb 81	Student, Airborne Course, Fort Benning, Georgia
Feb 81	Oct 82	Platoon Leader, 24th Supply and Services Company, Giessen, Germany
Oct 82	Jun 83	Operations Officer, 24th Supply and Services Company, Giessen, Germany (Jun-Jul 83, non-rated)

Colonel KAREN LEE JENNINGS, Quartermaster (USAR)

Jul 83	Jun 84	Supply Management Officer, 3rd Support Command, Frankfurt, Germany
Jun 84	Jan 85	Student, Quartermaster Officer Advanced Course, Fort Lee, Virginia
Jan 85	Feb 85	Casual
Feb 85	Feb 86	S-1, 109th Forward Support Battalion, 9th Infantry Division Support Command, Fort Lewis, Washington
Feb 86	Sep 87	Commander, Headquarters and Supply Company, 109th Forward Support Battalion, 9th Infantry Division Support Command, Fort Lewis, Washington
Sep 87	Jul 90	S-3, 9th Infantry Division Support Command, Fort Lewis, Washington (July 90, non-rated)
Jul 90	Jan 92	Chief, Quartermaster Branch Assistance Team, Readiness Group, Fort Lewis, Washington (Oct 91-Jan 92, non-rated)
Jan 92	May 92	Project Officer, Readiness Group, Fort Lewis, Washington

USAR-Not on Active Duty

May 92	Nov 93	Maintenance Officer, 174th Corps Support Group, 124th Army Reserve Command, Fort Lawton, Washington
Nov 93	Mar 95	Supply and Services Officer, 174th Corps Support Group, 70th Regional Support Command, Fort Lawton, Washington
Apr 95	Mar 96	Assistant Logistics Operations Officer, 174th Corps Support Group, 70th Regional Support Command, Fort Lawton, Washington
Apr 96	Jun 98	Headquarters Commandant, 70th Regional Support Command, Seattle, Washington
Jun 98	Jun 01	Commander, 385th Transportation Battalion (Terminal), 70th Regional Support Command, Seattle, Washington (Apr 00-Jul 00, non-rated). Student, United States Army War College, Carlisle Barracks, Pennsylvania (Jul 00-Jun 01, ADT)

Active Duty

Jun 01	Oct 01	Current Operations Branch Chief, Department of Military Support, Army Operations Center, Washington, DC
Nov 01	Mar 02	Special Events Action Officer, Department of Military Support, Army Operations Center, Washington, DC

USAR-Not on Active Duty

Apr 02	Mar 04	Vulnerability Officer, Joint Logistics Transformation Center, J9 (Joint Experimentation), United States Joint Forces Command, Norfolk, Virginia
Apr 04	Present	Commander, 55th Theater Materiel Management Center, 99th Regional Readiness Command (Provisional), Fort Belvoir, Virginia

Colonel KAREN LEE JENNINGS, Quartermaster (USAR)

SUMMARY OF JOINT EXPERIENCE

<u>DATE</u>	<u>GRADE</u>	<u>ASSIGNMENT</u>
Apr 02-Mar 04	COL	Vulnerability Officer, Joint Logistics Transformation Center, J9 (Joint Experimentation), United States Joint Forces Command, Norfolk, Virginia

US DECORATIONS AND BADGES

Meritorious Service Medal (with Silver Oak Leaf Cluster)

Joint Commendation Medal

Army Commendation Medal (with Oak Leaf Cluster)

Parachutist Badge

As of 30 September 2004

NOMINATION FOR DOSM

Nominee:

Colonel Karen L. Jennings
9400 Ulysses CT
Burke, VA 22015

703-426-5206 H

Nominated by:

COLONEL Will Horn
12864 Arnot Lane
Bristow, VA 20136

703-330-2986



DEPARTMENT OF THE ARMY
HEADQUARTERS, I CORPS AND FORT LEWIS
BOX 339500
FORT LEWIS, WASHINGTON 98433-9500

REPLY TO
ATTENTION OF:

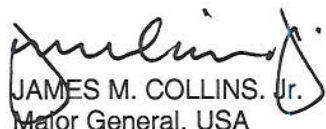
AFZH-SACG

20 January 2006

MEMORANDUM FOR : OQMG Regimental Officer, US Army Quartermaster Center, 1201 22nd Street,
Fort Lee, VA 23801-1601

SUBJECT: Letter of Recommendation for COL Karen L. Jennings as Distinguished Member of the
Quartermaster Regiment

1. This memorandum is to provide my enthusiastic support for selection of Colonel Karen L. Jennings as a Distinguished Member of the Quartermaster Regiment (DMOR). I first met COL Jennings in 1992 and am pleased to provide observations of her as a Soldier, Quartermaster, and Army leader.
2. Colonel Jennings is an extraordinary Soldier who has excelled in challenging assignments. I selected her to coordinate details of support by my command, the 174th Corps Support Group, to the 1st Brigade, 82nd Airborne Division for Joint Readiness Training Center (JRTC) Rotation 94-04. This was the first time the 82nd had a JRTC rotation with support from outside the 18th Airborne Corps – accordingly there was some skepticism within the Division that this would be a successful rotation. Throughout the year of preparation and execution MAJ Jennings continuously inspired both confidence and competent execution by our multicomponent task organization. The supported commander, then Colonel John Abizaid, told me that our support to his soldiers in the box was flawless.
3. In 1996 MAJ Jennings was selected to be Headquarters Commandant of the two-star 70th Regional Support Command where I served as the Deputy Commander. Karen provided uncommon care for the Soldiers and superb leadership support for emerging Family Support Groups in the Command. In 1998 MAJ Jennings was selected ahead of more senior officers to command the 385th Transportation Battalion, a watercraft unit with five companies and the full array of our Army's harbor and logistics capabilities. Karen commanded with distinction. Her battalion successfully deployed watercraft from Tacoma, WA, to the Korean Peninsula for combined training during JCS Exercise Foal Eagle.
4. Subsequent developmental assignments have included resident attendance at the Army War College (one of three traditional Reserve attendees), a tour with the Joint Logistics Transformation Center at JFCOM, a tour at the Pentagon (HQDA G3), and her current job as Commander of the 55th Theater Material Management Center. Colonel Jennings has contributed superbly to the mentorship and development of Quartermaster Soldiers serving in missions worldwide.
5. Colonel Karen L. Jennings is an outstanding multifunctional logistician who has made myriad distinguished contributions as a Quartermaster Officer. Accordingly, I unhesitatingly recommend her for immediate selection as a Distinguished Member of the Regiment.


JAMES M. COLLINS, Jr.
Major General, USA
Special Assistant to the CG



DEPARTMENT OF THE ARMY
HEADQUARTERS, 416th ENGINEER COMMAND
10S100 SOUTH FRONTAGE ROAD
DARIEN, ILLINOIS 60561-1780

REPLY TO
ATTENTION OF

Letter of Recommendation for Colonel Karen L. Jennings

Colonel Karen L. Jennings is most deserving of the recognition as a Distinguished Member of the Regiment for the Quartermaster Corps. I fully endorse her nomination, and highly recommend her selection for this prestigious award. She is an outstanding representative of the Quartermaster Corps as demonstrated throughout her exemplary military career.

I had the distinct privilege to serve with Colonel Jennings while I was the Deputy Commanding General of the 99th Regional Readiness Command (RRC) and upon her assumption of command of the 55th Theater Material Management Center (TMMC) (CONUS). The 55th TMMC is a multi-component unit with a forward element located in the Republic of Korea, TMMC (Forward). COL Jennings provided an extremely strong, proactive leadership during her first year in command gaining recognition as one of the best colonel commanders in the 99th RRC. She conducted a comprehensive assessment of all aspects of unit operations, and developed definitive action plans to enhance organizational effectiveness and operational capabilities. COL Jennings reinforced the working relationship with the TMMC (Forward) to heighten responsiveness to mission support requirements, as demonstrated during the high visibility Ulchi Focus Lens 04 exercise conducted in Korea. She implemented a revamped training program that highlighted staff operations in conjunction with mutual support training opportunities and missions supporting 4 RRCs, 4 Training Divisions, and 20 Major Subordinate Commands. Her unit was directly impacted with a significant number of qualified personnel chosen for other units being called to active duty for Operations Enduring Freedom and Iraqi Freedom. COL Jennings expanded the unit retention program that along with aggressively reducing non-deployable personnel and non-participant personnel, stabilized assigned strength. She ensured all Soldiers had individualized training and professional development plans as reflected in the reduction of non-DMOSQ personnel and associated increase in overall unit DMOSQ. COL Jennings was extremely responsive in addressing all priority RRC action items with highly effective staff coordination. She reinforced 100% personnel and property accountability, and optimized resource management. These comprehensive and stellar efforts highlighted her living the Warrior Ethos and placing the mission first, while demonstrating the Army Values of LDRSHIP and taking care of Soldiers and their families.

COL Jennings' numerous contributions to the Quartermaster Corps have been recognized in all her military assignments and throughout her civilian career. She remains actively engaged in the activities of multiple professional military associations and community organizations, serving as a highly professional representative of the Regimental pride, esprit, heritage and tradition. COL Jennings is identified as a long term Army asset, and will be selected for the most challenging senior level command and primary staff positions with priority toward Quartermaster Corps and logistics specific assignments.

I am proud to be in the Army and serving our Nation during these most challenging times with such a talented and experienced officer as Colonel Jennings. She has definitely earned the honor to be recognized as a Distinguished Member of the Regiment, and will wear the award with distinction.

Michael R. Eyre

MICHAEL R. EYRE
Major General, USAR
Commanding

**MG (R) Craig Bambrough
43301 Burke Dale Street
South Riding, VA 20152
703-819-5696**

January 17, 2006

OQMG Regimental Officer
US Army Quartermaster Center
1201 22nd Street
Fort Lee, VA 23801-1601

Subject: Colonel Karen Lee Jennings DMOR Recommendation

Gentleman,

It is my distinct honor and pleasure to recommend Colonel Karen Lee Jennings for the Distinguished Member of the Regiment (QM) award. I have known and worked with Colonel Jennings since 1996 when she was selected to be my HHC Commandant. After performing brilliantly in this difficult assignment, Colonel Jennings was selected to command one of the most challenging battalions in the command, the 385th Transportation Battalion (Terminal). The battalion was responsible for five subordinate companies and over \$40 million dollars worth of equipment to include ocean going vessels. While in command, her unit earned the Safety Award and the Family Readiness Award for the 70th Regional Readiness Command (RRC). During her tenure the unit supported FOAL Eagle and numerous other exercises in the Pacific Northwest.

While in command, Colonel Jennings excelled in all aspects of command to include; training, maintenance, readiness, operational success and caring for soldiers and their families. While in command she was selected for promotion to Lieutenant Colonel and was in the top 2% of all officers who applied for the resident Army War College course. Colonel Jennings graduated from the Army War College in 2001 and currently commands the 55th Theater Material Management Center which is soon to become the 55th Sustainment Brigade, at Fort Belvoir, Virginia.

Colonel Jennings attention to detail and outstanding performance over the past 25 years has been instrumental in her numerous contributions to the Quartermaster Corps, and as a result of her selfless service and leadership, she has personally fostered pride, esprit de corps and heritage in the best traditions of the Regiment. I highly recommend Colonel Jennings for this distinguished award. Please do not hesitate to contact me directly if you have any questions or require additional information.

Sincerely,

A handwritten signature in black ink, reading "Craig Bambrugh". The signature is fluid and cursive, with the first name "Craig" and last name "Bambrugh" clearly distinguishable.

Craig Bambrugh
Major General (Retired)
43301 Burke Dale Street
South Riding, VA 20152



REPLY TO
ATTENTION OF:

January 23, 2006

MEMORANDUM FOR QUARTERMASTER GENERAL REGIMENTAL OFFICER

SUBJECT: LETTER OF RECOMMENDATION FOR COLONEL KAREN L.
JENNINGS, FOR THE AWARD OF THE DISTINGUISHED MEMBER OF THE
REGIMENT

The purpose of this letter is to provide you with my strongest recommendation for COL Karen L. Jennings to be recognized as one of the Quartermaster's elite, by accepting her as a Distinguished Member of the Regiment for the Quartermaster Corps.

I have known and worked with COL Jennings for sixteen years and consider her one of the Army's finest logisticians. While she worked for me in the 9th Infantry Division (MTZ), she was the Support Operations Officer for the DISCOM and significantly raised the standard for the coordination of logistics support of multiple units as they deployed to the NTC, Fire Fighting and on FTX's at Yakima Firing Center. Her skills in building teams, mentoring soldiers, and developing more efficient organizations are the trademarks that contributed to her success and the success of the DISCOM.

She excelled during her 12 years on active duty and has continued to excel as a Reserve Officer during the past 13 years. She started her Battalion Command as a Major, was selected in the top 1% of the candidates to attend the resident Army War College, and was selected to Command a Brigade level unit as soon as she was promoted to Colonel. She has commanded at every rank from Captain to Colonel, and continues to display her professionalism and make her mark in every organization she is part of.

After attending the Army War College, she came on an active duty tour at the Pentagon, where I ran into her again. She was the Current Operations Branch Chief in the Army G3, Directorate of Military Support. Her organizational and team building skills were significant after the 9/11 attacks in the Pentagon, where she and her staff were responsible for writing, staffing, and sending out all Military Support for Civilian Authority (MSCA) Operations Orders in support of the Pentagon and the World Trade Center in New York. Again, she led an extremely efficient operation during a high stress environment with a high OPTEMPO.

COL Jennings was accepted into a joint assignment in the Joint Logistics Transformation Center at the Joint Experimentation Directorate at Joint Forces Command

Science Applications International Corporation
1953 Gallows Road, Suite 810 | Vienna, VA 22182 | www.saic.com

January 23, 2006

where her experiences in logistics and automation were instrumental in the focused logistics warfighting exercise and contributed to many recommendations from the Services' Three Star leaders at the end of the exercise.

COL Jennings currently serves as the Commander of the 55th Theater Materiel Management Center (TMMC), and is working to inactivate the unit as she stands up the new 55th Sustainment Brigade, a difficult task which is normally given to two separate Colonels, especially in light of the fact that the Sustainment Brigades are still being built, in that they are a new type of organization for the Army under it's modular logistics concept.

COL Jennings has served at every level of the Army and has always served with honor and professionalism. In her civilian capacity, she has worked on numerous logistics, finance, and information technology projects for the Army, and continues to develop her skills as a logistician to become the consummate Quartermaster Officer. She is a no nonsense officer who has enjoyed success by focusing on training, maintaining, leading, and caring for her soldiers. She is one of the very best Quartermaster Officers in the Army today, and she is my first pick of any officer to be recommended as a Distinguished Member of the Regiment for the Quartermaster Corps.



Barbara Doornink
BG(RET) USA



REPLY TO
ATTENTION OF

DEPARTMENT OF THE ARMY
HEADQUARTERS, 99TH REGIONAL READINESS COMMAND
99 SOLDIERS LANE
CORAOPOLIS, PENNSYLVANIA 15108-2550

AFRC-CPA-DCG

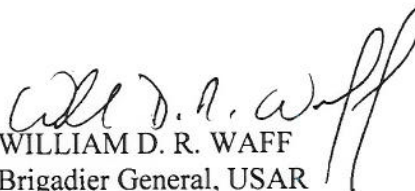
23 January 2006

MEMORANDUM FOR OQMR Regimental Officer, US Army Quartermaster Center, 1201 22nd Street, Fort Lee, Virginia 23801-1601

SUBJECT: Distinguished Member of the Regiment Nomination: COL Karen Jennings

1. It is with the greatest pleasure that I nominate COL Karen Jennings to be named as a Distinguished Member of the Regiment of the US Army Quartermaster Association.
2. Since being named as the Deputy Commanding General of the 99th Regional Readiness Command in February, 2005, I have quickly come to realize that COL Jennings epitomizes the finest professional ideals of the Quartermaster Association, and has worked diligently to imbue the same sense of pride in all of her subordinates.
3. Karen assumed command of the 55th TMMC in May, 2004, and commanding a multi-component unit with Soldiers in Korea as well as the US is a task which she has succeeded in seamlessly. Although confronted daily by numerous GWOT requirements for Soldiers and equipment, she has met every mission requirement no matter what the requirement has been. While this clearly demonstrates her excellence as a Quartermaster officer, this has also established her as the benchmark by which my other 22 MSC commanders are measured.
4. She is now simultaneously supporting both GWOT, and doing a major unit reorganization into a Sustainment Brigade, and she has become quickly recognized by other officers having to do the same as "the" Subject Matter Expert" in making this work. I would say that she is recognized by her peers in this regard, but in my assessment she has no peers- she is the best at what she does.
5. Feel free to contact me at 412-327-9058 or razz.waff@usar.army.mil if I can furnish any additional information. Karen is clearly one of the best officers overall- not just Quartermaster- that I have seen in my 29 years of active and reserve service.

*Her outstanding officer
who truly exemplifies
the best of the
professional Quartermaster
officer corps!*


WILLIAM D. R. WAFF
Brigadier General, USAR
Deputy Commanding General

REPLY TO
ATTENTION OFDEPARTMENT OF THE ARMY
HEADQUARTERS, 21ST THEATER SUPPORT COMMAND
UNIT 23203
APO AE 09263

File

AERCG

22 December 2005

MEMORANDUM FOR Quartermaster General Regimental Officer

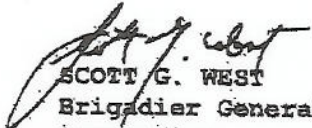
SUBJECT: Memorandum of Recommendation for Colonel Karen L. Jennings
for the Award of the Distinguished Member of the Regiment

1. I strongly concur with the nomination of Colonel Karen L. Jennings for the Award of the Distinguished Member of the Regiment. She is a highly motivated professional and an instrumental team player in our Army.
2. Having known COL Jennings for a number of years, she has consistently displayed a professional and competent attitude in all that she undertakes. A solid Soldier, trainer, and leader, she is without doubt highly proficient in all aspects of logistics and logistics management. From the very beginning of her Army career as a logistician, she learned well. Her file shows steady progress, highly successful command and leadership positions, and a complete commitment to the Soldiers and the mission.
3. Colonel Jennings' imposing positive force was particularly evident in her response to the September 11 terrorist attacks as she assisted in establishing the Special Events Branch, ODCSOPS, HQDA, Emergency Operations Center that provided support covering New York, the Pentagon and the Anthrax scares. Never missing a beat, she continued to carry out the day-to-day missions of her section, concentrating on building her team, providing outstanding leadership and making some tough and key decisions in a highly demanding organization.
4. When the Army decided to transform the 55th Theater Materiel Management Center (TMMC), the unit she is currently commanding, COL Jennings was tasked with the mission of inactivating the unit by September 2006; in its place the unit will be activated as the 55th Sustainment Brigade. While this feat in itself would be staggering for most Commanders, under COL Jennings' masterful command, I have little doubt but that by its planning and execution, it will be a first class transition and a testament to her logistical abilities.
5. As a civilian with the Research Fellow for the Logistics Management Institute, she continues to use her logistical expertise on a daily basis.
6. In essence, Colonel Karen Jennings is the epitome of the Quartermaster Officer and deserves the recognition as a Distinguished

AERCG

SUBJECT: Memorandum of Recommendation for Colonel Karen L. Jennings
for the Award of the Distinguished Member of the Regiment

Member of the Regiment for the Quartermaster Corps. She has performed the tough jobs exceptionally well; has spent a great deal of time on leader development, coaching, teaching and mentoring; and whether in the motor pool, training site or in garrison, her legacy of positive results and her influence is felt throughout the logistics arena.


SCOTT G. WEST
Brigadier General, USA
Commanding